

POLICY AND RESOURCES COMMITTEE – 20 JULY 2020

PART I - NOT DELEGATED

9. BUDGET MONITORING – IMPACT OF COVID 19 (DoF)

1 Summary

1.1 This report provides a summary of the impact to date on the Council's budget of Covid-19. The report includes the latest position on expenditure, projected income losses and government funding. It does not include the impact of the latest announcement of further funding by the Secretary of State as the details and allocations have yet to be published. An update will be given at committee if the information is received by the date of the committee.

1.2 Work on detailed budget monitoring for quarter 3 is currently underway and will be reported in line with the normal timetable.

2 Details

2.1 The table below summarises the additional costs and income losses as result of Covid-19 along with the additional funding the government has made available and savings identified.

	£
Additional costs of Covid-19 response	530,385
Forecast reduction in income levels	1,602,927
Expenditure not incurred due to Covid-19	(287,915)
Government funding to mitigate Covid-19 impact	(957,484)
Increased Budget pressure	887,912

2.2 In addition to the impact identified in 2020/21 there will be a longer term impact both in terms of the time it will take income levels to recover and the longer term impact on the council tax base and income from non-domestic rates.

Covid 19 Expenditure and Reduction in Income

2.3 The table below summarises the impact to date assuming a period of four months before things return to a 'new' normal. The net loss for 2020/21 is under £0.8M with the detailed notes for additional costs and loss of income are shown at **Appendix 1**. There are a number of savings in expenditure that will arise directly from the Covid 19 crisis as a result of activities that have been suspended due to lockdown or which have been affected by social distancing and other restrictions. These savings total £0.287M and are detailed in **Appendix 2**.

Summary Table

	£	Note Appendix 1
<u>Loss of income</u>		
Waste Charges (Trade, Clinical, Garden & Textiles)	454,213	1
Car Parking	151,787	2
Wavier of Leisure Provider (SLM) management fee	71,846	3
Property Rents (garages, shops and other properties)	597,683	4
Planning fees	116,297	5
Fees & Charges (Watersmeet)	146,000	
Fees & Charges (Leisure)	40,141	6
Fees & Charges (Land charges)	24,960	
Sub total	1,602,927	
<u>Additional Expenditure</u>		
Waste (honorarium)	75,694	
Waste - Temp staff	20,000	
Waste Disposal	36,000	7
Increase in Vehicle maintenance	10,000	
Waste - PPE	24,491	
Shielding (supporting W3RT, Foodhub costs)	124,000	8
Temporary Revenue & Benefits Staff	49,190	9
Homelessness & Rough Sleepers	85,000	10
Additional IT costs (Benefit & Council Tax software changes) (Members 8*8 installation for virtual meetings)	13,410	11
Home working allowance to staff	25,620	12
Legal costs on ASB casework.	30,000	13
<i>Other</i>	36,980	14
Sub total	530,385	
Total	2,133,311	
<u>Expenditure Savings</u>		
District Elections	(65,000)	See Appendix 2
CAB	(7,390)	
Climate Change	(12,500)	
Leisure Grants	(13,000)	
Watersmeet	(36,500)	
Various Leisure activities and Projects	(45,315)	
Planning	(12,900)	
Legal	(8,000)	
Democracy & Governance	(6,840)	
Finance Shared Services	(54,250)	
Waste Services	(5,500)	
Revenues & Benefits	(5,520)	
Development Plans	(7,200)	
Housing	(1,000)	
Free swimming lessons	(5,000)	
Trees & landscapes	(2,000)	
Sub total	(287,915)	
<u>Government Funding</u>		
Emergency COVID 19 Funding	(955,484)	
Rough sleepers	(2,000)	
Sub total	(957,484)	
Net Position	887,912	

Leisure Contract

- 2.4 The council is currently in negotiation with SLM over the impact of Covid-19 on the leisure contract for the remainder of the year. The expenditure figures above only include the income loss from the management fee to the end of July.

Rental Income

- 2.5 The council has 4 tenants from the March quarter rentals that the Council is in hardship discussions with. The impact lockdown has had on the June rental payments is still being assessed as it is early in the payment process. It is expected, however, that the number of hardship claims will increase. Where tenants have experienced hardship it is still expected that the majority of monies will nonetheless be collected over the next 12 months following review of tenants' financial situations and liquidity. The councils preferred approach to hardship claims is to use payment plans and deferral of rents so that debts are not written off. The possibility remains that businesses may fail which would result in losses. Steps are being taken to secure/recover arrears as proactively as current legislation permits.
- 2.6 The councils commercial income portfolio is predominately with high street banks or housing related so has been largely unaffected by Covid-19.

Government Funding

- 2.7 To date the Council has received £1.009m from local government's £3.2bn of Emergency funding and £14k towards rough sleepers. This is to support the additional revenue implications that the Council is facing.
- 2.8 On July the 2nd the Secretary of State announced a further round of support for local government. This included a further £500m towards the costs of responding to Covid-19 and an income guarantee in respect of fees and charges. The allocations of the £500m have yet to be announced but an early indication was given that this would be on a needs rather than population basis which previously has favoured counties in two tier areas.
- 2.9 The income guarantee will fund 75% of lost fees and charges above a 5% threshold. The mechanics of this scheme have not been published but it has been made clear that it excludes property rents.

Expenditure Reductions and Capital Programme Re-phasing

- 2.10 The Council approved its capital programme of £9.7M for 2020/21. The latest budget including the approved re-phasing from 2019/20 is £13.6M. **Appendix 3**, shows the current status of the capital programme, which shows a saving of £2.3M, as the property investment in South Oxhey is no longer going ahead. Approximately £0.600M is likely to be rephased to 2021/22 due to the delay in replacement of waste vehicles and parking schemes. An update on the larger schemes is shown below;

South Oxhey Leisure Centre

- 2.11 The works being undertaken by Vincent Stokes, on behalf of the Council's Leisure Management Contractor, Sports and Leisure Management Ltd (SLM) have continued to progress with a reduced workforce, in order to meet the health and safety requirements under the latest Government guidelines. Construction works were due to be completed in June with the site being fully operational by the end of June 2020. With the delays that the site has endured, until this time, the build is now expected to be completed by the end of September, possibly before. However, the outcome of the

opening is dependent on if there are any further restrictions, local or central, related to Covid-19 and any restrictions on labour and global restrictions on materials.

Temporary Accommodation (2 ex garage sites)

- 2.12 The works are being undertaken by Bugler Developments. The sites were closed for a few weeks at the end of March but have now re-opened, albeit with a reduced work force to ensure they remain compliant with guidance issued by Construction Leadership Council and Government. Both sites were due to complete in early August, however taking on board the impact of the current circumstances a revised completion date is projected for the end of September. The revised completion date remains dependent on a number of factors including the UK restrictions on labour, availability of materials and utility companies being available to complete their work.

South Oxhey Initiative

- 2.13 Countryside properties closed the phase 2 site for a period of time at the end of March. They have recently re-opened the site albeit with a reduced work force to ensure they remain compliant with guidance issued by Construction leadership Council and Government. The impact of the current circumstances on the overall works programme, including the phase 3 lease draw down remains to be determined.

Waste Depot refurbishment

- 2.14 This is still likely to be completed in the current financial year.

Reserves

- 2.15 As at the 1 April the Economic Impact Reserve stood at £2.1M and the General Fund Balance at £5.0M. The table below shows the reserves position for the Economic Impact Reserve and General Reserves as approved as part of the Medium Term Financial Strategy for 2020/21. It then takes the potential impact of Covid 19 and forecasts the impact on these reserves.

Approved MTFP	2020/21
	£m
General Fund	5,048
<i>Less approved deficit in year</i>	<i>(438)</i>
Balance	4,610
Economic Impact Reserve	2,100
<i>Current Covid 19 projection (net)</i>	<i>(888)</i>
Balance	1,212
Total	5,822

Risks

- 2.16 There are service potential service risks have not been included in the figures above, but will if they materialise.
- Watersmeet – Potential loss of income from pantomime and other shows if social distancing measures are in place as it would reduce capacity the net loss is £250k.
 - Leisure Management Contract – potential loss of management fee £280k for the remainder of the year, if the contractor continues with financial difficulties. The

contractor has also written suggesting that additional financial support will be required due to a phased reopening of sports centres throughout the year.

- Property Income June quarter will be difficult and may business won't have traded for a solid 3 months, September quarter may also be impacted as business may still be recovering. It is predicted that the effect of business failures and defaults may not actually materialise until the 3 quarter of the year.

Longer Term Outlook

2.17 In addition to the impact identified in 2020/21 there will be a longer term impact both in terms of the time it will take income levels to recover and the longer term impact on the council tax base and income from non-domestic rates.

2.18 The Government has made funding available both for the additional Retail, Hospitality and Leisure reliefs given to business rate payers and the additional support for those of working age who are entitled to Council Tax Relief Support(CTRS). However these reliefs are not expected to completely mitigate the impacts of Covid-19 on Council Tax and NDR. Any impact on collection rates will feed through the Collection Fund to impact on council spending power in 2021-22.

2.19 The table below shows the impact on collection rates in the first quarter of this year compared to 2019/20.

	Q1 2020/21	Q1 2019/20	Difference
Council Tax	29.20%	30.40%	-1.20%
Business Rates (NDR)	29.63%	32.43%	-2.80%

Whilst there has been a significant drop in collection rates, recovery and enforcement action was temporarily suspended in March 2020 and in response to enquiries from both businesses and council tax payers the authority agreed to defer payment for approx. 100 businesses and 5,000 charge payers. 2,800 council tax instalment reminders have been issued since the 27/05/2020 for a total of £705,000 and 435 business rates reminders for a total of £825,000. Our recovery team have also been attempting to contact businesses and charge payers who have been issued a reminder notice but have not been in contact or made payment.

2.20 In addition to falls in collection rates the MTFs assumes a level of growth in both the council tax base and NDR base as a result of new developments. With the general slowdown as a result of Covid-19 it is likely that this new development will be delayed with a result impact on the council's tax base. The council is expecting there to be an increased number of working age people applying for CTRS as a result of increasing unemployment.

2.21 The Government has announced that proposed changes to the system of business rates retention planned for April 2021 will be delayed and that deficits on the collection fund can be recovered over 3 years. It has also given indications that issues surrounding councils' tax collection rates and revenues from taxation will be considered as part of the autumn spending review along with new Homes Bonus.

2.22 The council is currently working on a detailed Recovery Plan which will look at prioritising how we bring services back and activities related to recovery. As part of this work, proposals will be brought forward to ensure that the budget aligns with this plan.

3. Options/Reasons for Recommendation

3.1 The recommendations below enable the Committee to make recommendations to Council concerning their budget.

4. Policy / Budget Reference and Implications

4.1 In accordance with the Council's financial procedure rules, if the recommendations are accepted, this will amend the Council's budgets.

4.2 There are no substantial changes to Council policy resulting from this report.

5. Legal, Equal Opportunities, Staffing, Environmental, Community Safety, Customer Services Centre, Communications, Health & Safety & Website Implications

5.1 None specific.

6. Financial Implications

6.1 As shown in the report.

7. Risk Management Implications

7.1 The Council has agreed its risk management strategy.

7.2 In the officers' opinion none of the risks above, in isolation, were they to come about, would seriously prejudice the achievement of the Strategic Plan and are therefore operational risks that will be included and managed via the Corporate Services Service Plan. The effectiveness of treatment plans are reviewed by the Audit Committee.

Nature of Risk	Consequence	Suggested Control Measures	Response <i>(Treat, tolerate, terminate, transfer)</i>	Risk Rating <i>(combination of severity and likelihood)</i>
Three Rivers as a place and as a council does not recover from the impact of the incident	<p>Serious impact on the economy and vibrancy of the district.</p> <p>Reduction in the ability of the council to deliver the requirements of residents and businesses and fulfil its statutory obligations.</p> <p>Impact on long term financial sustainability of the Council</p>	<p>Recovery Group established to ensure that plans are put in place as early as possible with action taken as early as possible and to ensure the decision-making during the incident is cognisant of Recovery.</p> <p>The recovery team includes the Shared Director of Finance and will have a focus on financial as well as economic recovery.</p> <p>An updated Financial Strategy to be brought alongside Q1 Budget Monitoring</p>	Treat	3 x 3 = 9

8. Recommendation

8.1 It is recommended that the Committee:

- Note the financial impact of Covid-19 and the work being done to balance the budget.
- Recommend to Council that the Director of Finance be authorised to make the necessary adjustments to individual budgets to reflect the expenditure and loss of income arising from Covid-19 contained in the report, including the expenditure savings set out in Appendix 2 and the capital programme changes set out in Appendix 3.

Further information:

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Report approved by: Alison Scott, Director of Finance

Detailed Notes – Loss of Income & Additional Expenditure

Note 1: Waste

Estimated that 70% of *trade business* income is unlikely to be recovered in 2020/21 as businesses remain closed. The income from schools is expected to reduce by 50%, this is based on the assumption that schools will resume by September in a worst case scenario, although there is a staggered return from 1 June. Overall, trade waste income shortfall of £400k is projected. *Clinical Waste* first set of 6 monthly invoices have been sent to customers. It is assumed that many will not pay as there are no collections. A £40k reduction on income has been projected. *Garden Waste* is expected to refund customers approx. £7k.

Note 2: Parking

It is estimated that parking income will decrease by a third of the budget. The suspension of the majority of parking enforcement has been agreed. No enforcement of permits will lead to people not purchasing permits. All Pay & Display charges were suspended from the 1st of April. Parking controls were re-instated from 15 June.

Note 3: SLM Management Fee

No income is expected for 4 months from April to July.

Note 4: Property rents

This is a worst case provision. The June quarter will be difficult and many business won't have traded for a solid 3 months, September quarter may also be impacted as business may still be recovering hopefully. Business failures and defaults are not likely to come through until the 3 quarter of the year. Garage income has a void rate of 10% already built into the budget, it is anticipated that the rate could increase by a further 10%.

Note 5: Planning and pre application fee

An estimated reduction in planning and pre application which is based on 15% of the income budget.

Note 6: Fees & Charges

Land searches continue to be submitted although the service is anticipating a reduction in income of 20%.

Leisure due to closure of Leisure venues, and activities means income losses for this service.

Watersmeet - estimated losses due to cancellation of films, shows as well as hall hire and loss on bar sales is estimated £131k. *Leisure Activities* including play ranger activities, play schemes and sporting activities is estimated at £42k.

Additional Expenditure.

Note 7: Waste

15% honorarium has been agreed for all Waste Management staff- this calculation excludes grounds maintenance staff. The estimated total costs is £70k and £5k for hire of mini bus to transport crews. Estimated increase in waste disposal costs of £36k. PPE equipment for Waste services £24k including dividing screens in vehicles. In addition there is an increase in vehicle maintenance costs of £10k and increase in temp staff of £20k to cover those who are self-isolating.

Note 8: Shielding

Food Hub – is currently predicted to last until Christmas with a Grant payment to Watford and Three Rivers Trust of £20k and provision for another payment of the same value. There is also the cost for staffing the hub.

Note 9: Additional Staff Costs (Revenues & Benefits)

2 temporary members of staff for revenues and benefits for 16 weeks plus overtime payments for staff for processing government C19 grants.

Note 10: Homelessness

The cost of housing the homeless including rough sleepers in temporary accommodation during the 4 months estimated at £16k per month plus the cost of transition of Rough Sleepers in to permanent temporary accommodation.

Note 11: Additional IT costs

Cost of providing 8*8 virtual meetings for Councillors £6k and changes to Revenues and Benefits software to process grants and reliefs. There is also an additional cost of £2,500 for Zoom licences for Local Area Forums

Note 12: Home Working Allowance

Additional payment to staff for working from home – (re HMRC)

Note 13: Legal ASB casework

The level of demand on the ASB service for serious drug related crime and disorder has risen significantly during the current emergency. We are having to respond to high risk situations that could result in the death of a resident, across the District. Whilst the Community Safety Intervention Officer has been doing on average an additional 11 hours of work per week – this cannot be sustained, and is not sufficient. By increasing the hours of the ASB Officer post to 1.0 FTE this will increase the capacity of the team and provide additional resilience during staff absence. The demand on the service is not likely to subside post lockdown due the rise in drug dealing coming to light within the District. Redeploying the existing Partnerships officer to a full time ASB Officer role can be done immediately without any cost or training requirement.

Note 14: Other

Includes additional property costs incurred in relation to security measures

Savings in Expenditure 2020/21

Cost Centre	Description	Comment	Committee	Amount £
1203	District Elections	No Elections in 2020/21 - small amount retained for potential by-elections	Policy & Resources	(65,000)
1212	CAB	Unallocated CAB budget - subject to confirmation of rent and service charges for the year by property services and parking charges by Regulatory. Also may be required for capacity support for recovery period.		(7,390)
1240	Climate Change	Delay in recruitment to Corporate Climate Change Post		(12,500)
1498	Leisure Grants	Reduction in Grants awarded		(13,000)
1455	Watersmeet	Saving on building costs, bar & catering stock, promotion/advertising and the costs of the pantomime		(36,500)
1454	Community Arts	Reduction in Community Arts project costs	Leisure & Environmental	(6,135)
1495	Play Development	Reduction in Holiday play scheme costs		(20,720)
1496	Sports Development	Reduction in sports development project costs		(3,890)
1497	Croxley Skate Park	Reduction in holiday camps and supervised skate sessions		(3,280)
1463	Active Community	Reduction in weekly physical activity sessions		(8,340)
1391	Land Charges	Reduction in Search requests to HCC		(3,000)
1545	Development Management	Reduction in Advertising costs	Infrastructure, Housing and Economic Development	(7,900)
1545		Officer Mileage payments		(2,000)
1231	Legal	Delay in recruitment to Property Solicitor post		(8,000)
1209	Democratic Representation	Printing and Stationery - Trend shows not spending budget propose reduce from £1000 to £500		(500)
		LAF Venues - Now virtual meetings so no requirement to hold at outside venues under Govt guidelines		(750)
		Subsistence - At this time no claims for travel/subsistence being received as meetings being held virtually		(900)
		Travelling expenses - At this time no claims for travel/subsistence being received as meetings being held virtually	Policy & Resources	(750)
		Publications - Trend shows not using the budget propose to remove budget provision		(400)
		Member Training - No training booked for 2020/21 to date - Propose a £1,000 saving at this time reducing budget for year to £4,000		(1,000)
		Based on past trends propose reduction in budget of £2,000		(2,000)
1232	Committee Section	Printing & stationery - Very little printing needed and stationery requirements reduced - propose to reduce by half		(540)
1499	Leisure & Community services	Reduction in printing & Stationery	Leisure & Environmental	(2,750)
		Reduction in officer mileage		(200)
3262	Insurance	Reduction in costs		(10,000)
3249	Internal Audit	Saving in audits - now fixed per costs pa.		(8,000)
1258	Finance	Reduction in officer mileage	Policy & Resources	(750)
1241		Reduction in printing & Stationery		(500)
3050		Saving on cost of capital finance due to slippage on capital programme		(35,000)
1448	Waste Services	Reduction in officer mileage	Infrastructure, Housing and Economic Development	(500)
1590		Reduction in fuel cost of waste vehicles due to suspension of service		(5,000)
1266	Revenues & Benefits			(540)
1252		Lower court costs & bailiffs	Policy & Resources	(980)
1256				(2,800)
1253		Reduction in essential car user payments		(1,200)
1228	Energy efficiency	Reduction in grants awarded	Infrastructure, Housing and Economic Development	(4,500)
1224	Sustainability	Reduction in sustainability costs and grants		(2,700)
1471	Trees & Landscapes	Reduction in officer mileage		(2,000)
1492	Leisure Venues	Reduction in free swimming lessons	Leisure & Environmental	(5,000)
1112	Housing needs	Reduction in officer mileage	Infrastructure, Housing and Economic Development	(1,000)
			Total	(287,915)

Capital Programme 2020/21

Cost Centre	Scheme	Original Budget £	Latest Budget £	Spend to Date £	Will the budget be fully spent Y/N	Estimated Spend this year £	Potential Saving £	Rephased to 2021-22 £	Comments	Latest Budgets	
										2020/21	2021-22
TA4900	TRDC Capital Programme	9,623,813	13,629,180	1,281,028		9,826,616	(2,377,000)	607,420		3,326,173	2,881,850
TA5110	Infrastructure Housing & Econ Dev	1,238,140	1,595,404	29,938		1,306,729	(77,000)	218,240		801,500	897,500
7822	Disabled Facility Grants	500,000	549,108	0	No	474,108	(75,000)	0		500,000	586,000
7824	Home Repairs Assistance	10,000	10,000	0	Yes	10,000	0	0		10,000	10,000
7644	Cycle Schemes	25,000	39,583	3,900	Yes	39,583	0	0		25,000	25,000
7664	Disabled Parking Bays	2,500	2,500	0	Yes	2,500	0	0		2,500	2,500
7730	Controlled Parking	50,000	147,585	0	No	125,000	0	50,000	2 schemes in pipeline Croxley & Rickmansworth West totalling £100k	50,000	50,000
7733	Princes Trust-Business Start-up	10,000	10,000	0	Yes	10,000	0	0		10,000	10,000
7734	Listed Building Grants	5,000	5,000	0	No	3,000	(2,000)	0		5,000	5,000
7739	South Oxhey Initiative	0	109,223	26,038	Yes	109,223	0	0		0	0
7743	Parking Bay & Verge Protection	254,240	254,240	0	No	100,000	0	154,240	2 schemes identified for 2020/21	60,000	40,000
7748	Highways Enhancements	147,620	147,620	0	Yes	147,620	0	0	Identified for High Elms Lane scheme	50,000	50,000
7761	Bus Shelters	9,000	19,580	0	Yes	19,580	0	0		9,000	9,000
7808	Retail Parades	135,780	168,115	0	Yes	168,115	0	0		30,000	30,000
7809	Carbon Neutral Council	0	4,000	0	Yes	4,000	0	0		0	0
7814	Rickmansworth Work Hub	39,000	39,000	0	No	25,000	0	14,000		0	0
7833	Car Park Restoration	10,000	10,000	0	Yes	10,000	0	0		10,000	35,000
7893	Estates, Paths & Roads	20,000	20,000	0	Yes	20,000	0	0		20,000	20,000
7952	TRDC Footpaths & Alleyways	20,000	40,850	0	Yes	20,000	0	0		20,000	25,000
7967	Firmstep to Uniform	0	19,000	0	Yes	19,000	0	0		0	0

Cost Centre	Scheme	Original Budget	Latest Budget	Spend to Date	Will the budget be fully spent	Estimated Spend this year	Potential Saving	Rephased to 2021-22	Comments	Latest Budgets	
		£	£	£	Y/N	£	£	£		2021-22	2022-23
2020/21										2021-22	2022-23
TA5130	Leisure Environment & Community	2,069,410	3,135,959	37,047		2,772,209	(5,000)	358,750		1,437,000	1,072,500
7754	ASB Casework Management System	18,750	18,750	0	No	0	0	18,750	ASB Casework Management System - may need to be rephased to 2021-22 - but could be a saving if Police system is viable for longer - pending Procurement work by HCC & Herts Constabulary.	0	0
7816	Capital Grants & Loans	20,000	23,793	0	Yes	23,793	0	0		20,000	20,000
7957	Community CCTV	6,000	6,000	0	Yes	6,000	0	0		6,000	6,000
7604	Countryside Management	10,000	10,000	10,000	Yes	10,000	0	0		10,000	10,000
7630	Aquadrome	21,000	21,000	225	Yes	21,000	0			21,000	22,500
7655	Allotments	5,000	15,000	0	No	10,000	(5,000)	0		5,000	5,000
7720	Scotsbridge - Chess Habitat	0	11,390	0	Yes	11,390	0	0	Dependant on the Environment Agency availability	0	0
7782	Watersmeet External Roof Access	55,750	55,750	0	Yes	55,750	0	0	Tender currently being prepared with works due to be carried out during summer months whilst dry	0	0
7783	Watersmeet Stg Light Replace	64,000	64,000	0	Yes	64,000	0	0	Tender live on the portal with works due to be carried out in summer	48,000	0
7785	South Oxhey Leisure Centre	6,000	9,155	1,587	Yes	9,155	0	0		0	0
7792	Leisure Facilities Improvement	25,000	30,985	0	Yes	30,985	0	0		0	0
7834	Open Space Access Improvements	50,000	123,000	0	Yes	123,000	0	0	Progress has been slow on a number of projects given the impact of Corona Virus	50,000	50,000
7925	Improve Play Area-Future Scheme	50,000	82,480	0	Yes	82,480	0	0	Progress has been slow on a number of projects given the impact of Corona Virus	100,000	100,000
7935	Aquadrome-Whole Life Costing	10,000	27,354	7,950	Yes	27,354	0	0		10,000	11,000
7939	Watersmeet-Whole Life Costing	15,000	23,000	0	Yes	23,000	0	0	Roof replacement to be carried out during summer months - full budget to be spent by end of year	15,000	20,000
7941	Pavilions-Whole Life Costing	10,000	12,316	0	Yes	12,316	0	0		10,000	11,000
7964	The Swillett Play Area	18,880	26,221	0	Yes	26,221	0	0	Project completion delayed due to impact of Corona	0	0
7966	Cassiobridge Play Area Refurb	4,030	14,153	0	Yes	14,153	0	0		0	0
7667	Waste Plant & Equipment	25,000	29,996	355	Yes	29,996	0	0		25,000	25,000
7968	Watersmeet - Hot water pipe replacement	0	1,898	0	yes	1,898	0	0	Retention mummies	0	0
7676	Waste Services Depot	1,000,000	1,335,672	1,950	Yes	1,335,672	0	0	Hoping to complete by January 2021	0	0
7753	Bulk Domestic Waste	20,000	21,528	1,150	Yes	21,528	0	0		25,000	30,000
7771	Waste & Recycling Vehicles	500,000	651,110	0	No	311,110	0	340,000	Rephasing £340k to 202/21 due to delay in the purchase of two recycling vehicles	1,000,000	400,000
7773	Street Furnishings	10,000	10,000	0	Yes	10,000	0	0		15,000	15,000
7775	Paladin Bins	25,000	29,121	4,330	Yes	29,121	0	0		30,000	60,000
7933	Energy Performance Certificate	2,000	5,000	0	Yes	5,000	0	0		2,000	2,000
7934	Cemetery-Whole Life Costing	5,000	6,697	0	Yes	6,697	0	0		5,000	5,000
7938	Replacement Ground Maint Vehcs	93,000	470,590	9,500	Yes	470,590	0	0		40,000	280,000

Cost Centre	Scheme	Original Budget £	Latest Budget £	Spend to Date £	Will the budget be fully spent Y/N	Estimated Spend this year £	Potential Saving £	Rephased to 2021-22 £	Comments	Latest Budgets	
										2021-22	2022-23
										2020/21	
TA5170	Policy & Resources	6,316,263	8,897,817	1,214,043		5,747,678	(2,295,000)	30,430		1,087,673	911,850
7619	Leisure Facility South Oxhey	1,527,943	2,877,391	597,595	Yes	2,877,391	0	0		226,823	0
7740	South Oxhey Initiative	0	678,146	202,834	Yes	678,146	0	0		0	0
7786	Local Property - Income gen opportunity	2,295,000	2,295,000	0	No	0	(2,295,000)	0	Scheme not now progressing	0	0
7953/58	Temporary Accom - Other Sites	1,156,000	1,120,128	327,410	Yes	1,120,128	0	0		0	0
7500	Professional Fees-Internal	157,590	157,590	0	Yes	157,590	0	0		157,590	157,590
7634	Election Equipment	6,000	3,000	0	Yes	3,000	0	0		6,000	6,000
7715	Members' IT Equipment	16,260	30,430	0	No	0	0	30,430	2021/22 all members due new IT equipment as end of 4 year period	16,260	16,260
7744	Mod.Gov Com Mgmt System	15,000	15,000	0	Yes	15,000	0	0	Will be starting project in July/August	0	0
7874	ICT-Managed Serv-Project Costs	60,000	60,000	0	Yes	60,000	0	0		60,000	60,000
7884	ShS-Hardware Replace Prog	40,000	112,002	0	Yes	112,002	0	0		40,000	40,000
7892	Garage Improvements	355,000	355,000	0					The garage refurbishment specification is currently being written and therefore has not yet been out to procurement.	150,000	150,000
7896	ICT-TRDC-Licence Costs	100,000	139,072	28,001	Yes	139,072	0	0		100,000	100,000
7908	Customer Contact programme	0	39,449	35,751	Yes	39,449	0	0		0	0
7909	ICT Website Development	0	14,870	0	Yes	14,870	0	0		0	0
7910	ICT Elections	17,000	21,170	14,933	Yes	21,170	0	0	Canvass Reform as electors will utilise e:comms to respond to our registration enquiries	17,000	17,000
7913	ICT Hardware Replacement Prog	45,000	67,897	7,519	Yes	45,000	0	0		45,000	45,000
7930	TRH Whole Life Costing	135,000	151,968	0						155,000	170,000
7932	Basing House-Whole Life Costing	6,000	6,000	0						24,000	60,000
7940	Investment Property Shops	0	11,900	0						0	0
7951	Business Application Upgra	90,000	102,500	0	Yes	102,500	0	0		90,000	90,000
7961	Property Investment Board	0	312,360	0	Yes	312,360	0	0		0	0
7970	TRH Transformation	244,470	276,944	0					Plans for TRH are fluid at present so this could be delayed and will depend on the decision on the future use and configuration of the building.	0	0
7971	Property Information System	50,000	50,000	0	Yes	50,000	0	0		0	0