

POLICY AND RESOURCES COMMITTEE - 21 JANUARY 2020

PART I – NOT DELEGATED

9. CORPORATE FRAMEWORK 2020-23 (CED)

1 Summary

- 1.1 The report presents the proposed Corporate Framework 2020-23 and provides feedback on the consultation undertaken with stakeholders. The Framework, if agreed, would form part of the Strategic Service and Financial Planning arrangements for 2020-23.

2 Details

- 2.1 At its meeting on 2 September 2019 the Committee agreed the process for the Council to determine its three-year medium-term plan for 2020-23, the related service plans, and the allocation of financial resources to achieve them.
- 2.2 As part of this process it was agreed to review the former Strategic Plan and consider four new strategic priorities of:
- 2.2.1 Housing and Communities
 - 2.2.2 Sustainable Environment
 - 2.2.3 Successful Economy, and
 - 2.2.4 High performing, financially sustainable Council.
- 2.3 Officers have developed a draft Corporate Framework for 2020-23. This is attached at Appendix 1.
- 2.4 The Framework sets a new vision for the council of *'We want Three Rivers to be a place for everyone where all our communities enjoy a healthy and sustainable future with access to good quality housing and open spaces, high quality services , and a successful economy.'*
- 2.5 The documents identifies a range of objectives under the four priorities of:
- 2.5.1 Housing and Thriving Communities
 - 2.5.2 Sustainable Environment
 - 2.5.3 Successful Economy, and
 - 2.5.4 High Performing, Financially Independent Council.
- 2.6 The document was put out to consultation during December for a period of 3 weeks. Partner agencies were contacted to take part in the consultation through email invitations. Members of the Business Forum were asked to take part. Social media posts were used to promote the consultation to the general public.
- 2.7 The full results of the consultation can be found in Appendix 2. Overall the results support the new vision, priorities and objectives.

3 Options and Reasons for Recommendations

3.1 For the committee to consider the feedback from the stakeholder consultation on the draft Corporate Framework before recommending it to Council for adoption.

4 Policy/Budget Reference and Implications

4.1 The recommendations in this report are not within the Council's agreed policy and budgets.

4.2 The purpose of this proposed policy is to agree the Corporate Framework that should be recommended as part of the Strategic Service and Financial Planning Framework for 2020-23.

4.3 Officers are currently reviewing existing performance indicators against the priorities of the new Corporate Framework 2020-23 and identifying new performance indicators to ensure that progress against the proposed objectives can be tracked. These will be presented back to the Committee once the budget has been agreed.

5 Staffing, Customer Services Centre, Communications & Website Implications

5.1 None specific.

6 Financial Implications

6.1 The financial implications of delivering the objectives within the Corporate Framework form part of the Strategic Service and Financial Planning Framework process, and have been presented to service committees with proposed service plans and growth bids.

7 Legal Implications

7.1 Under Local Authority regulations only Full Council can agree a Corporate Framework.

8 Equal Opportunities Implications

8.1 Relevance Test

Has a relevance test been completed for Equality Impact?	Yes
Did the relevance test conclude a full impact assessment was required? No adverse impact has been identified from the objectives on the Corporate Framework. Specific objectives within the framework seek to address and reduce inequalities within the District. The detail of these are addressed through service plans and other specific policies and strategies.	No

9 Environmental Implications

9.1 Sustainable Environment is one of the priorities of the Corporate Framework.
Community Safety Implications

9.2 Tackling crime and anti-social behaviour forms one of the objectives within the priority of Housing and Thriving Communities.

10 Public Health implications

10.1 Encouraging healthy lifestyles, delivering housing, reducing crime and anti-social behaviour, providing high quality parks and open spaces and implementing a Cycling and Waking Strategy all form objectives of the new Framework and will contribute to reducing health inequalities in the District.

11 Risk and Health & Safety Implications

11.1 The Council has agreed its risk management strategy which can be found on the website at <http://www.threerivers.gov.uk>. In addition, the risks of the proposals in the report have also been assessed against the Council's duties under Health and Safety legislation relating to employees, visitors and persons affected by our operations. The risk management implications of this report are detailed below.

11.2 The subject of this report is covered by the Strategic Risk register.

Nature of Risk	Consequence	Suggested Control Measures	Response <i>(tolerate, treat, terminate, transfer)</i>	Risk Rating <i>(combination of likelihood and impact)</i>
Council does not agree a Corporate Framework	There is no clear articulation of the priorities of the Council	Council to agree a Framework to direct the work of services.	Tolerate	4

11.3 The above risks are scored using the matrix below. The Council has determined its aversion to risk and is prepared to tolerate risks where the combination of impact and likelihood scores 6 or less.

Very Likely Remote Likelihood ----- ↓	Low	High	Very High	Very High
	4	8	12	16
	Low	Medium	High	Very High
	3	6	9	12
Low	Low	Medium	High	
2	4	6	8	
Low	Low	Low	Low	
1	2	3	4	



Impact Score

4 (Catastrophic)

3 (Critical)

2 (Significant)

1 (Marginal)

Likelihood Score

4 (Very Likely (≥80%))

3 (Likely (21-79%))

2 (Unlikely (6-20%))

1 (Remote (≤5%))

11.4 In the officers' opinion, of the new risk above, were it to come about, would seriously prejudice the achievement of the Strategic Plan and is therefore a strategic risk. The management of strategic risks are reviewed by the Policy and Resources Committee.

Description of the risk	Service Plan
Council does not agree a Corporate Framework	Community Partnerships

12 Recommendation

12.1 That the Committee considers the consultation feedback on the draft Corporate Framework 2020-23 and any further changes before it is presented to Council for approval.

Report prepared by: Andy Stovold, Head of Community Partnerships

Data Quality

Data sources:

Survey Monkey Consultation Report

Data checked by:

Alison Mirpuri, Consultation Officer

Data rating:

1	Poor	
2	Sufficient	
3	High	X

APPENDICES

Appendix 1 – Draft Corporate Framework 2020-23

Appendix 2 – Consultation feedback on the draft Corporate Framework