

## POLICY AND RESOURCES COMMITTEE - 4 NOVEMBER 2019

### PART I – DELEGATED

#### 5. REVIEW OF STRATEGIC RISKS (CED)

##### 1 Summary

1.1 This report gives details of progress against the Risk Treatment Plans for the Strategic Risks relating to the priorities identified in the Strategic Plan 2019-22.

##### 2 Details

2.1 The Council's Risk Management Strategy was approved by the Policy and Resources Committee at its meeting on 5 November 2018. In accordance with the Strategy, the Policy and Resources Committee determines which of the Council's risks are 'strategic' and receives progress reports on their treatment. A strategic risk is defined as one that would seriously prejudice the achievement of the Strategic Plan.

2.2 The Strategic Plan's aims and priorities for the Council are:

###### 1) Better neighbourhoods – we want to:

- maintain high quality neighbourhoods;
- reduce the eco-footprint of the district;
- create access to good quality jobs and employment;
- support businesses and the local economy.

###### 2) Healthier Communities – we want to:

- develop and improve access to good quality housing;
- create prosperity for all and access to opportunities;
- to support the most vulnerable people in the District;
- provide a healthy and safe environment;
- reduce health inequalities, promote healthy lifestyles, support learning and community organisations

2.3 The Council's Strategic Plan 2019-2022 was approved by Council on 21 May 2019. The 8 strategic risks and the Service Plans in which they are managed, are listed below:

Strategic Risk	Service Plan
1) Failure to secure improvements to services	Community Partnerships
2) Failure to tell residents about improvements	Corporate Services
3) Failure to make progress on the sustainability action plan	Economic and Sustainable Development
4) Failure to engage the community in the Strategic Plan	Community Partnerships

5) Failure to achieve Community Safety targets	Community Partnerships
6) Failure to achieve the priorities of the community strategy through the LSP	Community Partnerships
7) Failure to deliver the South Oxhey Initiative Project to desired outcomes and Objectives	Property Services
8) The medium term financial position worsens	Finance

2.4 The relevant Heads of Service/Managers have reviewed the strategic risk(s) for which they are responsible and have updated the risk register, which is attached at appendix A.

2.5 The draft Strategic Plan 2020-2023 has identified the following four new strategic priorities:

- Housing & Communities
- Sustainable Environment
- Successful Economy
- High performing, financially sustainable council

2.6 Aims and objectives for each of the four priorities are currently being considered and risks associated with them will be added to the Strategic Risk Register.

2.7 The Government has imposed a new responsibility on local authorities to plan for a no-deal Brexit. This is being co-ordinated via the Hertfordshire Local Resilience Forum. In practical terms, local authorities are signposting to the Government's Brexit web pages for information for citizens and businesses. No specific risks to the Council have been identified.

### **3 Options and Reasons for Recommendations**

3.1 The Policy and Resources Committee is responsible for monitoring the treatment of strategic risks.

### **4 Policy/Budget Reference and Implications**

4.1 The recommendations in this report are within the Council's agreed policy and budgets. The relevant policy is entitled Risk Management Strategy and was agreed on 5 November 2018.

### **5 Financial, Legal, Equal Opportunities, Staffing, Environmental, Community Safety, Public Health, Customer Services Centre, Communications & Website, Risk Management and Health & Safety Implications**

5.1 None specific.

**6 Recommendation**

6.1 That the Policy and Resources Committee note the updated Strategic Risk Register.

Report prepared by: Phil King, Emergency Planning and Risk Manager

**Data Quality**

Data sources:

Strategic Risk Register

Data checked by:

Phil King, Emergency Planning and Risk Manager

Data rating:

<b>1</b>	<b>Poor</b>	
<b>2</b>	<b>Sufficient</b>	✓
<b>3</b>	<b>High</b>	

**Background Papers**

Risk Management Strategy

**APPENDICES / ATTACHMENTS**

Appendix A – Strategic Risk Register (October 2019)