

POLICY AND RESOURCES COMMITTEE - 10 DECEMBER 2018

9. LEISURE MANAGEMENT CONTRACT – FINANCIAL CONSIDERATIONS (DCES)

1 Summary

- 1.1 The purpose of this report is to furnish Members with a summary of the initial results of the leisure consultation and needs analysis. This includes an overview of the financial considerations for pricing of activities within the Leisure Management Contract, which, if the recommended pricing is approved, provides Members with the further recommendation to retain the full sports hall.

2 Background

- 2.1 At the 19 March 2018 Extraordinary Full Council Meeting (minute note: CL83/17), members resolved:

- *To increase the capital programme funding from £8.600 million to £10.073 million. This consists of £9.073 million being the capital required by the Preferred Bidder, SLM, for the South Oxhey Leisure facility Design, Build, Operate and Maintain (DBOM) project and £1.000 million required for the refurbishment of William Penn Leisure Centre and Rickmansworth Golf Course/Fairway Inn.*

- 2.2 As part of the capital investment at William Penn Leisure Centre, Full Council resolved that Sports and Leisure Management (SLM) would redevelop the indoor sports hall into a two-court sports hall with the addition of a permanent soft play/clip and climb facility on the other two courts.

- 2.3 Following concerns expressed by some users regarding the leisure facilities available at William Penn Leisure Centre (WPLC) under the new leisure contract, Full Council on 17 July 2018 (minute note: CL37/18) resolved to:

1. Place a moratorium on changes to the existing sports hall at WPLC for a 12-month period.
2. Re-examine the current and future user profile of WPLC, and other sports and leisure venues in the area.
3. Speak with a cross-section of residents across the District to discuss future leisure needs.
4. Look for further sources of income which could be used to increase spending on Council services.
5. Fund the additional spending during the 12 month moratorium period by releasing the sum from general reserves.

- 2.4 Members may wish to review the 28 November Leisure, Environment and Community Committee report, which examines items 2 and 3 of the moratorium in detail.

Review of Consultation and Needs Analysis

- 2.5 A consultation was undertaken from 8 to 29 October 2018. A total of 426 respondents completed the consultation. A summary of the results, specific to the sports hall proposal, are provided below:

The William Penn Leisure Centre Sports Hall re-design proposal

Respondents were asked to state how a sports hall re-design would affect their usage of William Penn Leisure Centre. Results were polarising:

- **40% stated that the proposal would *either not affect the frequency they visited William Penn Leisure Centre, or would indeed make them use William Penn Leisure Centre more* (21%)**
- **42% stated that the proposal would make them visit William Penn less, with 34% stating a lot less**
- *The remaining respondents stated 'don't know/not applicable' (18%)*

- 2.6 The results of the consultation conclude that there is no statistically significant difference between those in favour of the proposed sports hall works at William Penn and those against. However the opposing opinions do differ in their demographic profile.

- 2.7 In September, Three Rivers District Council commissioned Knight, Kavanagh and Page (KKP) to produce a report, which assesses demand at WPLC for the indoor sports hall, taking into account specific current and projected future demand for netball and identifying capacity within the facility. KKP were also asked to highlight who the priority focus of the Council should be, whilst we attempt to increase physical activity levels for different target groups.

Specifically, the Sport England and Public Health data identified that within Three Rivers:

- Obesity rates increase significantly between the ages of 4 and 11. 18.2% of children in Reception are either overweight or obese. By year 6, well over one quarter (28.7%) are overweight or obese. These figures are in common with other areas.
- Obesity is widely recognised to be associated with health problems such as type 2 diabetes, cardiovascular disease and cancer.
- The Active Lives Survey is a new way of measuring sport and activity across England in people aged 16+. Fewer adults in Three Rivers are inactive, relative to England and the East. Inactive: 20.5% (England: 25.7% / East: 25.4%), Fairly Active: 13.4% (England: 12.5% / East: 12.6%) and Active: 66.1% (England: 61.8% / East: 62%).

- 2.8 Should the sports hall proposal not go ahead the existing programme of activities will still be able to continue. These activities will support increasing physical activity levels amongst adults as reflected in the most recent Active Lives survey, which shows Three Rivers has fewer inactive residents compared to the regional and national averages.

One respondent provided feedback via the consultation to say:

“Back to netball has grown and grown since being there and it has really spurred older ladies to play again. Have met a really great group who have encouraged me to carry on playing”

- 2.9 Reflected in the KKP analysis, those accessing Active Life and the netball sessions are predominately from the least deprived areas of Three Rivers, including Chorleywood and Rickmansworth. In addition the consultation results showed that most people who use the facility and these activities travel to the venue by car.
- 2.10 William Penn Leisure Centre is located within an area of deprivation, however many users of the leisure centre travel from more affluent areas of the District.
- 2.11 Local residents, living within the vicinity of William Penn Leisure Centre are more likely to be vulnerable and in the target inactive group. They are less likely to travel to and use facilities out of the district and specifically those aimed at children and young people.

One respondent provided feedback via the consultation to say:

“I like soft play and climbing but since I moved to Rickmansworth...we haven't been at all because there aren't any local for us to walk to because my mum can't drive and it's not easy getting 3 different buses to go to the one in Watford when we have a baby as well. What a waste of a whole day travelling when we could walk 5 minutes to William Penn if they had a soft play.”

- 2.12 The above is also reflective of the outcome from the consultation, in which 94 respondents advised that they would like to do climbing (wall).
- 2.13 Due to the limited opportunities that can be offered to children and young people within the current layout of William Penn Leisure Centre, there remains a gap in the variety of non-traditional sport provision offered to this age group.
- 2.14 In addition, the alarming statistic that over a quarter of children in Three Rivers are either overweight or obese by the end of year 6 needs to be considered.
- 2.15 Should Members decide to agree the recommendations within this report then Members may wish to consider the following points and questions:
- Providing additional funding for activities for children and young people across the district and in Mill End in particular in order to mitigate against the limited offer being made to them at WPLC, which could be supported via a growth bid to Council;
 - £16,700 of the Health and Wellbeing fund has been earmarked for leisure activities within the Leisure and Landscape Service Plan and this could be used specifically for activities for children and young people.
 - How can we have a positive impact on the rising obesity and overweight levels of children and young people?
 - How can the Council further address the underuse of local leisure facilities by children and young people for activities aside from swimming and traditional sports, compared to working age and older adults?
 - The full Open Space Sport and Recreation Strategy will be completed by the end of March 2019, which will provide further information on facilities and specific sport and recreation needs across the District.

- How the Council can seek to monitor the use of leisure facilities by socio economic group in order to generate data on the potential impact of the Council's facilities on health inequalities related to low income?

Financial Considerations

- 2.16 The Leisure Management Contract with SLM, which commenced on 1 July 2018, included the redevelopment of the indoor sports hall at William Penn Leisure Centre into a two-court sports hall with the addition of a permanent soft play/ "clip 'n' climb" facility on the other two courts.
- 2.17 The development work was due to commence in summer 2018, however this has been postponed a year for the reasons given in paragraph 2.3.
- 2.18 Following the results of the public consultation exercise, Members need to consider the following 2 options;
- Proceed with the proposed redevelopment work of the sports hall
 - Do not proceed with the redevelopment work of the sports hall
- 2.19 If Members decide to proceed with the original proposals to the Sports Hall then there will be no reduction in the annual management fee as per SLM's profiled submission and therefore no budgetary implications.
- 2.20 If Members decide to not proceed with the proposals to the Sports Hall then there will be a reduction in the average annual management fee of circa £107,000, over the remaining 19 year period of the contract from SLM to the Council. In such a case, the Council would have a budget shortfall. However, the Council will not be required to spend the allocated capital budget of £635,000 for the redevelopment of the sports hall and assuming this is borrowed it would reduce the Councils' overall cost of borrowing by circa £32,000 per annum.
- 2.21 As part of the contract already in place, SLM are entitled to increase prices by inflation on an annual basis from 1 April.
- 2.22 To compensate for part of the budget shortfall, SLM are proposing to implement above-inflation increases on most of the prices (see Appendix 1) which, if accepted, means that the Council will receive £70,000 per annum over the remaining period of the contract. This will result in a reduction in the average annual management fee of £37,000 per annum over the remaining period of the contract from SLM to the Council. After taking account of the reduction in the cost of capital as mentioned in paragraph 2.19 the Council would be left with a small deficit of approximately £5,000 per annum.
- 2.23 Both the revenue and capital budget implications over the medium term are shown in the tables at paragraph 5.1.
- 2.24 The proposed price increase by SLM applies to activities across all four leisure venues that SLM operate, namely: William Penn Leisure Centre, The Centre, Sir James Altham Swimming Pool and Rickmansworth Golf Course.
- 2.25 SLM will carry all the financial risk, which means the Council is guaranteed to receive the £70,000 per annum.

- 2.26 SLM's proposed price increases have been benchmarked against a number of neighbouring local authority leisure centres. The comparison takes into account an inflationary increase on all prices from 1 April 2019.
- 2.27 Members should note that all junior prices have been held to the inflation rate of 2.2% (allowing for roundings) with the exception of swimming lessons that are paid by direct debit (DD).
- 2.28 The Swimming lessons DD have been increased to a monthly charge of £25.00 (weekly charge £6.00) but will continue to be lower than Watford Leisure Centre - Woodside and Watford Leisure Centre - Central and the majority of the other neighbouring local authority leisure centres.
- 2.29 The proposed Rickmansworth Golf Course prices were lower than the comparative analysis average for three out of four activities compared, with the cost for Senior Green Fee 2% more than the average of the comparative sample.
- 2.30 The proposed William Penn prices were lower than the sample average for 18 out of the 22 activities compared. All swimming offers were lower than the average costs when compared across 14 other venues. It should be noted that the proposed increase to £4.50 for an Active Life session will be the same price as under the previous Leisure Management Contract and continues to offer a range of activities over the four-hour session.
- 2.31 Proposed price increases for The Centre were lower than the sample average for 6 out of 8 activities compared. Badminton court hire was the joint lowest cost among the comparison sample and 13% less than the average cost to hire a badminton court. Adult group exercise classes were the joint lowest cost and 15% lower cost than the average exercise class cost across the comparative sample.
- 2.32 Proposed Sir James Altham prices were lower than the sample average for all 8 activities compared.
- 2.33 Appendix 2 shows detailed price comparisons.
- 2.34 There is a budget agreed annually for free swimming sessions (over 60s and under 19s) and free gym sessions (under 19s) are unaffected by the price increases:
- Over 60s free swim – all year round on selected days and times and at the following venues: William Penn Leisure Centre, Sir James Altham Swimming Pool and Watford Leisure Centre – Woodside.
 - Under 19s free swim – Easter and summer school holidays on selected days and times at the following venues: William Penn Leisure Centre, Sir James Altham Swimming Pool, Rickmansworth School Pool and Watford Leisure Centre – Woodside.
 - Under 19s free gym – Easter and summer school holidays on selected days and times at the following venues: William Penn Leisure Centre, The Centre, Watford Leisure Centre – Woodside and YMCA Woodlands.

3 Options and Reasons for Recommendations

- 3.1 The purpose of this report is to provide members with a summary on the outcome of the leisure consultation and needs analysis. This includes an overview of the financial considerations for pricing of activities within the Leisure Management Contract, which, if the recommended pricing is approved, provides Members with the further recommendation to retain the full sports hall.

4 Policy/Budget Reference and Implications

- 4.1 The recommendations in this report are within the Council's agreed policy and budgets. The relevant policy is entitled:

Community Strategy 2018 – 2023:

Independence and Resilience

- Residents live in supportive communities

Health and Wellbeing:

- Residents have opportunities to be physically and mentally healthy
- Residents, especially the vulnerable, have access to health and social care

Safety

- Residents are safe from crime and anti-social behaviour
- Neighbourhoods are safe for people to live, work and socialise in.

TRDC Strategic Plan 2018 – 2021:

2.3 We want to support the most vulnerable in our District

2.3.1 Reduce anti-social behaviour and crime

2.3.2 Support vulnerable people

2.4 We will provide a safe and healthy environment

2.4.1 Ensure the safety of people in the district

2.5 We will reduce health inequalities, promote healthy lifestyles, support learning and community organisations

2.5.1 Improve and facilitate access to leisure and recreational activities for adults

2.5.2 Contribute to partnership working to reduce health inequalities

2.5.3 Provide a range of supervised leisure activities and facilities for young people

2.5.4 Work with the Community and Voluntary sector to meet the needs of local communities

- 4.2 The recommendations in this report relate to the achievement of the following performance indicators.

- CP14 No. of ASB incidents (reported to the Police)
- CP47 Perception of ASB as a problem in the local area
- CP07 Perception to the extent to which public services are working to make the area safer
- LL31 Number of attendances by adults at leisure venues and activities
- LL33 Number of attendances by young people at leisure venues and activities
- LL30 Vulnerable children's satisfaction with leisure projects
- CP24– number of adults achieving at least 30 minutes of physical activity per week

- 4.3 The impact of the recommendations on these performance indicators is that they will support the Council in achieving these targets.

5 Financial Implications

5.1 The table below shows both the revenue and capital budget variances that will arise depending on which option is approved.

REVENUE IMPLICATION change management fee – to	Current Year 2018/19 £	2019/20 £	2021/22 £	Future Years per annum £
a) Redevelop Sports Hall as proposed in SLM's approved contract submission	0	0	0	0
b) No redevelopment of Sports Hall and no above inflation price increase	0	107,000	107,000	107,000
c) No redevelopment of Sports Hall with an above inflation price increase (SLM proposal)	0	37,000	37,000	37,000

CAPITAL IMPLICATION	Current Year 2018/19 £	2019/20 £	2021/22 £	Future Years per annum £
a) Redevelop Sports Hall as proposed in SLM's approved contract submission	0	0	0	0
b) No redevelopment of Sports Hall and no above inflation price increase		(635,000)	0	0
c) No redevelopment of Sports Hall with an above inflation price increase (SLM proposal)		(635,000)	0	0

Note: It is assumed the Council would need to borrow to fund the £635,000 for the redevelopment of the sports hall which would equate to annual cost of £32,000.

6 Legal Implications

6.1 As set out in Schedule 24 Change Protocol of the Leisure Management Contract, there are provisions within the Leisure Management Contract that enables the Council to make an Authority Change to the services provided under the contract. There are also provisions in the contract for adjustment of the Annual Payment as a result of any such change. The Contractor cannot, except in limited circumstances, refuse any change that is of a pre-agreed nature which this can be expected to be.

7 Equal Opportunities Implications

7.1 Relevance Test

Has a relevance test been completed for Equality Impact?	Yes
Did the relevance test conclude a full impact assessment was required? No – price comparison analysis from the local area shows that the proposed pricing levels for all ages are comparable with neighbouring facilities. This will be reviewed as part of the monitoring of the Leisure Management Contract. Price increases will have a detrimental impact on low income households. However this is mediated by price reductions for those in receipt of income related benefits. Junior prices have been capped, and are lower than those for adults which will mitigate against the impact on low income families.	No

8 Public Health Implications

8.1 Improving the health and wellbeing of adults, children and young people is a priority both locally and nationally. The Active Lives survey shows that 20.5% of adults aged 16+ are inactive in Three Rivers. Physical inactivity has a financial impact on the NHS due to health related diseases such as cardiovascular disease and type 2 diabetes.

8.2 As detailed previously, there are over a quarter of children aged 10/11 years classified as overweight or obese (28.7%). Improving physical activity levels amongst this target group is one element out of a multiple set of variables required to reduce this figure and will need to be considered in work programmes.

9 Communications and Website Implications

9.1 This will require the time of the Communications Manager, Head of Community Services and Leisure Contracts Officer to develop a marketing and communications plan, to include press releases and social media messages in order to inform and engage the local community.

10 Environmental, Community Safety, Customer Services Centre Implications

10.1 None Specific.

11 Risk Management and Health & Safety Implications

11.1 The Council has agreed its risk management strategy which can be found on the website at <http://www.threerivers.gov.uk>. In addition, the risks of the proposals in the report have also been assessed against the Council's duties under Health and Safety legislation relating to employees, visitors and persons affected by our operations. The risk management implications of this report are detailed below.

11.2 The subject of this report is covered by the relevant service plan(s). Any risks resulting from this report will be included in the risk register and, if necessary, managed within this/these plan(s).

11.3 The following table gives the risks if the recommendation(s) are agreed, together with a scored assessment of their impact and likelihood:

Description of Risk		Impact	Likelihood
1	Reduced facility offer for children and young people within William Penn Leisure Centre	II	C
2	Public dissatisfaction with TRDC owned leisure facilities due to pricing	II	D
3	Reduction in people accessing the leisure venues due to pricing	I	E
4	Impact on strategic performance indicators – LL33 and LL31	I	E

11.4 The following table gives the risks that would exist if the recommendation is rejected along with the sports hall proposal going ahead, together with a scored assessment of their impact and likelihood:

Description of Risk		Impact	Likelihood
5	Dissatisfaction from a minority of users	I	B
6	Offer of full court sport activities indoors could not take place at William Penn Leisure Centre e.g. match netball, basketball and volleyball	II	B

11.5 The following table gives the risks that would exist if the recommendation is rejected along with budget pressures in the medium and long term, together with a scored assessment of their impact and likelihood:

Description of Risk		Impact	Likelihood
7	Council would incur a budget shortfall of circa £107,000 per annum over the remaining 19 years of the contract	III	D

11.6 Of the risks detailed above none is already managed within a service plan.

11.7 The above risks are plotted on the matrix below depending on the scored assessments of impact and likelihood, detailed definitions of which are included in the risk management strategy. The Council has determined its aversion to risk and is prepared to tolerate risks where the combination of impact and likelihood are plotted in the shaded area of the matrix. The remaining risks require a treatment plan.

Likelihood	A						Impact	Likelihood
	B	5	6				V = Catastrophic	A = >98%
	C		1				IV = Critical	B = 75% - 97%
	D		2	7			III = Significant	C = 50% - 74%
	E	3, 4					II = Marginal	D = 25% - 49%
	F						I = Negligible	E = 3% - 24%
		I	II	III	IV	V		F = <2%
	Impact							

11.8 In the officers' opinion none of the new risks above, were they to come about, would seriously prejudice the achievement of the Strategic Plan and are therefore operational risks. The effectiveness of treatment plans are reviewed by the Audit Committee annually.

12 Recommendation

That the Policy and Resources Committee agree that:

- 12.1 The comparative price increases as detailed in the 'Proposed Above Inflation Price Increase' column of Appendix 1 be adopted.
- 12.2 As a result of the agreement between TRDC and SLM on fees and charges, together with proposals for new sports and leisure activities across Three Rivers, the William Penn Leisure Centre Sports Hall remain as a four-court hall.
- 12.3 A budget variance of circa £37,000 per annum over the remaining 19 years of the contract be included in the budget setting process for 2019-2022.
- 12.4 The capital budget of £635,000 be removed from the capital programme for 2019-20.
- 12.5 Negotiations continue to take place between Head of Community Services and SLM to investigate options to reduce the average annual budget deficit over the remaining life of the contract.
- 12.6 Information obtained from the Open Space Sport and Recreation Strategy, Public Health Data and Needs Analysis be utilised to develop a new programme of physical activity projects targeted at inactive sectors of the community, most at risk from health related conditions.

Report prepared by: Ray Figg, Head of Community Services

Data Quality

Data sources:

KKP data sources
Consultation Data
Price Comparison Data

Data checked by:

Alison Mirpuri, Consultation Officer, Three Rivers District Council
Clare Macleod, Knight, Kavanagh and Page
Freddy Chester, Active Development Officer
Ryan Watson, Sports Development Officer
Kelly Barnard, Leisure Contracts Officer
Ray Figg, Head of Community Services

Data rating:

1	Poor	
2	Sufficient	
3	High	✓

Background Papers

Leisure, Wellbeing and Health Committee - 18 November 2015

8. LEISURE MANAGEMENT CONTRACT AND REDEVELOPMENT OF THE CENTRE, SOUTH OXHEY

The purpose of this report is to recommend to Committee the facility and technical requirements of the redevelopment of The Centre, the Service Specification of the Leisure Management Contract and the evaluation criteria for the procurement of the new Leisure Management Contract.

[15 11 18 LW i \(08\) Leisure Management Contract Report \(including Appendix 2\)](#)

[15 11 18 LW i \(08\) Appendix 1 - Members Briefing - Redevelopment of The Centre](#)

[15 11 18 LW i \(08\) Appendix 3 - Facilities Requirement](#)

[15 11 18 LW i \(08\) Appendix 4 - Schedule 1 Part B – Technical Specification](#)

[15 11 18 LW i \(08\) Appendix 5 - Services Specification](#)

Extraordinary Leisure, Wellbeing and Health Committee - 18 January 2017

3. LEISURE FACILITIES MANAGEMENT CONTRACT AND REDEVELOPMENT OF THE CENTRE, SOUTH OXHEY

The purpose of this report is to update the Committee on the evaluation of the Invitation to Submit Detailed Solutions (ISDS) outcome for the procurement of the new Leisure Facilities Management Contract (LFMC).

[17 01 18 LW i \(03\) Leisure Management Contract Report](#)

[Appendix A - Evaluation Summary](#)

1. LEISURE MANAGEMENT CONTRACT AND REDEVELOPMENT OF THE CENTRE, SOUTH OXHEY

The purpose of this report is to recommend to Committee the shortlist to “Invitation to Submit Final Tender” (ISFT), and the ‘Lot’ for the procurement of the new Leisure Facilities Management Contract (LFMC).

[cover-sheet-1](#)

[leisure-management-contract-and-redevelopment-recommendations-revised](#)

[17-01-18-lw-leisure-management-contract-report-january-2017](#)

[17-01-18-lw-appendix-a-evaluation-summary](#)

[17-01-18-lw-copy-of-appendix-b-lot-1-isds-evaluation-matrix](#)

[17-01-18-lw-copy-of-appendix-c-lot-2-isds-evaluation-matrix](#)

[17-01-18-lw-copy-of-appendix-d-lot-3-isds-evaluation-matrix](#)

[17-01-18-lw-appendix-e-reporting-and-contract-acceptance-scores](#)

[17-01-18-lw-appendix-f-analysis-of-sports-hall-provision](#)

[17-01-18-lw-appendix-g-analysis-of-squash-court-provision](#)

Policy and Resources Committee - 4 September 2017

11. LEISURE FACILITIES MANAGEMENT CONTRACT AND REDEVELOPMENT OF THE CENTRE, SOUTH OXHEY

The purpose of this report is to update the Committee on the evaluation of the Invitation to Submit Final Tender (ISFT) outcome for the procurement of the new Leisure Facilities Management Contract (LFMC).

[17-09-04-pr-i-11-leisure-management-contract-report-september-2017](#)

1. LEISURE FACILITIES MANAGEMENT CONTRACT AND REVELOPMENT OF THE CENTRE, SOUTH OXHEY

To receive a report.

[17-09-04-pr-leisure-management-contract-report-september-2017-website](#)

[17-09-04-pr-leisure-procurement-contract-appendix-a-isft-evaluation-summary-report-website](#)

[17-09-04-pr-leisure-procurement-contract-appendix-b-isft-evaluation-matrix-website](#)

[17-09-04-pr-leisure-procurement-contract-appendix-c-reporting-and-contract-acceptance-evaluation-website](#)

[17-09-04-pr-leisure-procurement-contract-appendix-d-isft-financial-analysis-website](#)

[17-09-04-pr-leisure-procurement-contract-appendix-e-dbom-costing-and-payback](#)

[17-09-04-pr-leisure-procurement-contract-appendix-f-analysis-of-sports-hall-provision-website](#)

Leisure, Wellbeing and Health Committee - 6 September 2017

9. LEISURE FACILITIES MANAGEMENT CONTRACT AND REDEVELOPMENT OF THE CENTRE, SOUTH OXHEY

The purpose of this report is to update the Committee on the evaluation of the Invitation to Submit Final Tender (ISFT) outcome for the procurement of the new Leisure Facilities Management Contract (LFMC).

[17-09-06-lwh-i-9-leisure-management-contract-report-1](#)

2. LEISURE FACILITIES MANAGEMENT CONTRACT AND REDEVELOPMENT OF THE CENTRE, SOUTH OXHEY

The purpose of this report is to update the Committee on the evaluation of the Invitation to Submit Final Tender (ISFT) outcome for the procurement of the new Leisure Facilities Management Contract (LFMC).

[https://www.threerivers.gov.uk/meeting/policy-and-resources-committee-4-september-2017](#)

Leisure, Environment and Community Committee – 28 November 2018

10. LEISURE NEEDS ANALYSIS AND USER PROFILE

[https://www.threerivers.gov.uk/meeting/leisure-environment-and-community-committee-28-november-2018](#)

The purpose of this report is to update members on the outcome of the questions raised as part of the Full Council meeting on 17 July 2018, which placed a moratorium on changes to the existing sports hall at William Penn Leisure Centre (WPLC) for a 12 month period.

Specifically, this report will provide information relating to the following points:

- Re-examining the current and future user profile of particularly WPLC and there will be further data in 2019 on the other sports and leisure venues in the area;
- Speaking with a cross-section of residents across the District to discuss future leisure needs.