

POLICY AND RESOURCES COMMITTEE - 10 DECEMBER 2018

PART I – NOT DELEGATED

8. STRATEGIC, SERVICE AND FINANCIAL PLANNING 2019-2022 (DoF/DCES)

1. Summary

1.1 This report enables the Policy and Resources Committee to comment on the Draft Strategic Plan, the Committee's draft service plans, and the growth bids to support them for the three years commencing on 1 April 2019.

2. Details

Strategic Plan

2.1 At its meeting on 4 September 2018 (Minute PR20/18 refers) the Policy and Resources Committee agreed the process whereby the strategic, service and financial plans for the period 2019-2022 would be agreed.

2.2 A draft Strategic Plan has been produced and is included at **Appendix 1**. The Committee is asked to comment on the contents of the draft Strategic Plan.

Service Plans

2.3 Attached at **Appendix 2** is the draft service plan(s) for the service(s) that report to this Committee. Members are asked to note that not all sections of a service plan are applicable to the committee to which it is presented (for example the Environmental Protection and the Environmental Health Service Plan has different performance indicators which apply to different committees).

2.4 Heads of Service will attend the meeting to answer questions on their plans. The Committee is asked to agree the content of the plans and recommend their adoption to the Policy and Resources Committee.

Financial Plans

2.5 The Council accepted the government's offer of the four-year settlement for the period 2016/17 – 2019/20 in December 2016. The next funding settlement arrangement is under consultation and not expected to be announced until December. The Government's current intention is that the 2019-20 settlement will confirm the final year of the four-year settlement and the 2019 Spending Review will confirm overall local government resourcing from 2020-21. The Government is also working towards significant reform in the local government finance system in 2020-21, including an updated, more robust and transparent distribution methodology to set baseline funding levels, and resetting business rates baselines.

2.6 Heads of service have produced Project Initiation Documents (PIDs) for any revenue or capital growth items. These are included at Appendix 3 and the officer scores for these are attached at Appendix 4 along with the scoring criteria. The committee is asked to comment on the growth bids.

3. Options/Reasons for Recommendation

3.1 The recommendations enable the Policy and Resources Committee to comment on the draft Strategic Plan, the Committee's draft service plans, and the growth bids.

4. **Policy/Budget Reference and Implications**

4.1 The recommendations in this report are not within the Council's agreed policy and budgets. Consultation with committees forms part of the Budget and Policy Framework Procedure Rules under Part 4 of the Council's Constitution.

5. **Financial, Legal, Equal Opportunities, Staffing, Environmental, Community Safety, Customer Services Centre, Communications & Website, Risk Management and Health & Safety Implications**

5.1 Included in the appendices to this report.

6. **Risk Management and Health & Safety Implications**

6.1 These are contained within the draft Strategic Plan and draft service plans. There are no risks associated with the decisions members are being asked to make in relation to this report.

7. **Recommendation**

7.1 That the Committee considers the draft Strategic Plan attached as Appendix 1 and conveys any comments to the Policy and Resources Committee.

7.2 That the Committee considers its draft service plans attached at Appendices 2 and recommend their content to the Policy and Resources Committee.

Report prepared by:
Gordon Glenn– Performance and Projects Manager
Nigel Pollard – Finance Manager

Data Quality

Data sources: Data sources are specific to each service plan and mainly comes from Performance Indicators and the Strategic Plan

Data checked by: Gordon Glenn– Performance and Projects Manager

1	Poor	
2	Sufficient	
3	High	✓

Background Papers

Report to the Policy and Resources Committee – Strategic, Service and Financial Planning 2019-2022 – 4 September 2018

APPENDICES / ATTACHMENTS

- 1 Draft Strategic Plan 2019-2022
- 2 Draft Service Plans 2019-2022
- 3 Project Initiation Documents (PIDs) for any revenue or capital growth items
- 4 Officer PID scores and scoring criteria